



## **EVBB's Almanac**

## Exploring Innovations in Vocational Education and Training



## Foreword

Welcome to the Call for Articles in but also offer an international the dynamic realm of Vocational perspective, promote collaboration Education and Training (VET). and partnerships, and address In our pursuit of academic inclusivity, diversity, and equity excellence, we extend an invitation in VET. As we embark on this for the submission of original academic journey, a distinguished research articles that delve into committee, the multifaceted dimensions of EVBB members and two external VET. Our commitment to elevating experts, will meticulously evaluate the discourse in this field is each submission, selecting the underscored by a meticulous set top articles for publication in of criteria designed to ensure the electronic format. The resulting highest standards of academic rigor almanac will serve as a beacon of and relevance. Emphasizing the knowledge, disseminated widely paramount importance of the VET to VET providers, networks, and focus, originality, research quality, EU stakeholders through EVBB's contribution to VET knowledge, website and social media platforms. clarity, and ethical considerations, We eagerly anticipate your highwe seek submissions that not only quality contributions that will meetbutexceedthesebenchmarks. undoubtedly shape and advance Authors are encouraged to craft the landscape of Vocational submissions that not only embrace Education and Training. interdisciplinary approach an

comprising three

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### **ARTIFICIAL INTELLIGENCE (AI) IN VET: IMPLICATIONS FOR INTERPERSONAL DYNAMICS AND NETIQUETTE**

### ABSTRACT

Artificial Intelligence (AI) stands as a transformative element in the realm of Vocational Education and Training (VET). While its integration promises enhanced personalized learning and industry alignment, there's an underexplored facet concerning its impact on interpersonal dynamics. This article delves into the potential repercussions of human-AI interactions on VET students' soft skills, attitudes, and expectations towards peers and future colleagues in the workforce. With Al's unwavering compliance potentially fostering behaviors without perceived consequences, there's a rising concern over the spillover effect on human-to-human interactions. It underscores the need for a holistic examination in VET, emphasizing the intertwined nature of education, technology, and human relations

Keywords: Artificial Intelligence (AI), Soft Skills in Education, Human-AI Interaction, Industry-Education Integration (IEI)



Artificial Intelligence (AI), an emerging thanks to the engine of commerce, it factor in the economy of knowledge and operates, by default, based on the same information, is a disruptive technological rules as digital services, prioritizing a development, inspiring both opportunities positive User Experience (Kore, 2022, and threats in Vocational Education and p. 289). It responds to demands with no Training (VET). The 'vocation' in VET complaints, and if verbally attacked, AI will typically not respond in an offensive way, attracts scientific and public discussions focusing on the macro level of threats, while reinforcing the learner's view that there the 'education' and 'training' target more are no consequences for such behavior. personal matters, including personalized To further elaborate on this point, AI learning (Bailey, 2023) and interpersonal offers a sense of availability and speed dynamics. Despite these vital aspects, the VET community rarely addresses the effects of human-AI interaction (Lee 2020), and a conversation about the spillover effect on human-to-human interaction (Traeger et al., 2020) is practically nonexistent. Could it be that an unmonitored AI is detrimental to VET students' and learners' soft skills and attitudes towards their peers and future coworkers in the labor market?

Individuals may express themselves insultingly or inappropriately towards objects, technology (faulty hardware, buggy software, unreliable networks, etc.) and inevitably AI. There is a wide array of reasons why AI falls into this category. Firstly, as AI is becoming mainstream





Written by: Alexandros Sainidis



of response, which could potentially be transferred as an expectation towards the help coworkers can offer. Just as humans, Al may also err. Artificial Intelligence may follow an invalid thought process, an inefficient methodology or present outdated data and sometimes false or non-existent data. AI may also be linked to a system of penalty, falsely registering punishable actions, which learners have not actually committed (Gurley, 2021). Moreover, algorithmic bias (Castro e Silva and Silander, 2022) can become a source of frustration unless precautionary measures are implemented, based on the principles of diversity (Shiohira, 2021). All of the above, in combination with users' personal and cultural traits, as well as environmental factors, may forge inappropriate behavior towards other individuals or groups publicly, privately, in person or over the web.

Naturally, the following question comes up. Why is this matter not examined in the broader context of education and is limited to Vocational Education and Training? While all forms of education are linked to the labor market, VET places a greater emphasis on skills and direct connection to specific sectors, meaning that it has a high degree of Industry-Education Integration (IEI). The term IEI refers to a collaboration between educational



institutions and industries aimed at enhancing talent development quality and fostering innovation, leading to optimized structures and superior growth (Chen and Zhang, 2022). To add to that, VET institutions can display more flexibility than other types of educational actors, mirroring the rapid response of cooperating companies and industrial representatives to the demands and conditions of their respective markets. Taking this into account, AI tools in VET can be used for teaching and learning, while at the same time, the study of AI is vital for the development of future skills in workplaces (Attwell et al., 2020).

The above conditions create an axis of IEI and market-driven Innovation, meaning that there are potentially more chances for VET students and learners to familiarize self are becoming much more unclear. themselves with digital environments (Web3 all Considering educational. industrial, and technological parameters, and Metaverse), where more AI is involved in otherwise human networks. Depending it is suggested that VET institutions on the platform settings, it may even be conduct comprehensive research, making use of both spontaneous settings, such impossible to distinguish humans from AI visually, especially if it is oriented towards as classrooms and clearly defined relative anonymity. In another scenario, experiments. At the same time, this will in the future users may employ multiple raise awareness regarding potential avatars of theirs, through the utilization issues and shortcomings, which can be of AI (Momtaz, 2022). In such a futuristic communicated to other interconnected case, would an insult towards an AI avatar stakeholders, potentially reducing points of friction. Finally, the above considerations 'clone' not constitute an 'asynchronous' insult aimed at the end user? Consequently, can act as the foundation for advancing not only is the possibility of behaving the digital competence of netiquette, the inappropriately towards natural persons value of each is often overlooked and increased but also the boundaries between misunderstood." Al as a tool and Al as a reflection of one's









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### VET AND FINANCIAL LITERACY THROUGH A "SERIOUS GAME"

The Contribution Of The Erasmus+ "Angle" Project On Financial Education

### ABSTRACT

Financial literacy offers significant advantages to students and individuals of working age. However, acquiring the necessary skills is far from straightforward and can be costly. This paper introduces the prototype of a financial education accelerator through a serious game, developed as part of the Erasmus+ Angle project, which was awarded the **"best practice" status.** The game was primarily tested with secondary school students in both general and technical programs, and the initial results are encouraging

**Keywords:** Financial Literacy, VET Students, Erasmus+ Angle Project, Serious Games, Table-top Game, Quantitative Assessment



## 1. Financial literacy, an important career and life cycle.dimension for VET students' education<br/>and future work careersReading and nu<br/>for financial literacy: or financial literac

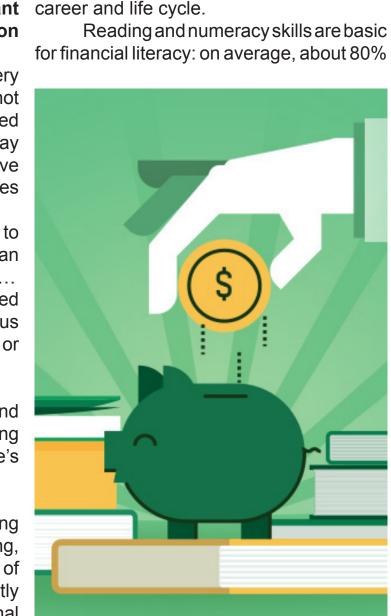
Financial literacy corresponds to very basic abilities that are certainly useful, if not necessary, for persons who are enrolled in VET schools, both for their day-to-day life and for the professions they will have further in life. Financial literacy implies basic abilities, such as:

- Being able to calculate unit prices to compare alternative offerings on an online platform, in a supermarket, ...
- Understanding when a fixed commission is more advantageous than a percentage commission, or vice versa,
- Grasping the effects of inflation,
- Understanding interest rates and compounding, when accessing consumer credit or investing one's savings...
- etc.

Financial literacy allows avoiding many traps originating from mis-selling, inability to assess the outcome of investment decisions, fads. It can greatly help in designing a successful professional



Written by: Daniel Fano



associated with mathematics and reading<sup>3</sup>. Reading and numeracy indicators show that VET students tend to underperform students aged 15 years or more enrolled in general educational tracks<sup>4</sup>. Though this is not surprising, as youngsters choosing technical or vocational training have a higher propensity for practical activities with respect to more general cultural ones, the implications of insufficient financial literacy may nonetheless be more relevant for VET students: not only while they are at **2.Angle, Erasmus+: An original approach** school, but especially after graduation, as to developing financial literacy. they will probably become active citizens well before the general education students.

The high dispersion in abilities to grasp financial issues both within countries and across countries has become part of the policy agendas. Focusing on the extremes of the distribution of the OECD sample, 15% of students are below level 2 (insufficient performance), while only 10% reach level 5 (top performance) 5. It is, with one's world, then we are tempted to therefore, key to address these gaps.

The issue of financial literacy is being addressed in various ways by international6, national<sup>7</sup>, educational institutions<sup>8</sup>, as well as academic research9. The Erasmus+ Angle Project that was completed on information and concepts to be memorized";

of the variation in financial performance is August 31, 2023<sup>10</sup> proposes an original table-top game aimed at accelerating the development of financial literacy through the active involvement of youth and, more generally, individuals in any stage of their life-cycle. Though the main target-group of Angle was students entering university, the project was designed to embrace a broader audience, including students from the whole set of secondary and tertiary education paths and Neets.

2.1 Angle, a serious game and much more

The original inspiration of the Angle project is in a "constructionist" concept of learning based on the research of Jean Piaget and his student Seymour Papert. As stated by Edith Ackermann, "If we believe, as Piaget and Papert do, that knowledge is actively constructed ... in interaction offer opportunities to engage in handson explorations that fuel the constructive process<sup>"11</sup>. The implication is that teaching is an indirect process. The learner is not "an empty glass to be filled with encoded



# ANGIE

learning is rather the discovery of new territories and paradigms and/or the oftenpainful questioning of old or received views, to build and acquire new and more realistic in interpersonal relationships, flexibility in and effective ones.

"Serious Games," if consistently designed, can indeed represent valid indirect paths to learning, though certainly not the only ones. Conceptually, serious games can be distinguished from outright educational games in that they are designed both fun and can educate players<sup>12</sup>.

to be more entertaining. In fact, the word The design of Angle took about two "edutainment" refers to games that are and a half years out of the three of the project duration. It was decided to base the Angle is a board-game ("table-top"). economic and conceptual foundations on An objection we received when submitting five educational booklets<sup>13</sup>. In parallel, the the project in 2019-2020 was: why not an board-game was designed. In the game, online game? The first reply was on the the players are offered at the start different defensive: an Erasmus+ budget does not roles reflecting the "lottery of life" at birth in allow producing an online "state of the art" rich, affluent, poor families... Each player



2.2 Designing the serious game, within the complementary project dimensions.

game. Then came COVID-19 and the big

acceleration in online activities. We did

manage to have many facet-to-face game

experiments, with all the precautions and

limitations implied by COVID-19. With

hindsight, we can affirm that the table-top

game is not a second best with respect to an

online game but a perfect complement to a

possible future one. As we have all learned from the COVID-19 period webinars and

conference calls, online is very precious but

has its limitations, especially as concerns

real-time multiple interactions, informality

managing timeslots, moments of "lateral

thinking" during breaks. All such aspects

have represented a big plus in co-creating

and playing the game.





engages in several lifelong paths. After a first compulsory education path she/he can (or must) choose between study, leisure, or work paths. Risk and uncertainty cards may influence the course of life<sup>14</sup>. Points are accumulated prevalently by answering multiple-choice questions. The formulation of the latter required a long process that students must be carefully considered, benefited from the co-creation spirit of the to tune the game in terms of contents, project with the students, academics, and difficulty levels, pace, and in addition, the experts. Finally, around 120 question-cards fine-tuning requires long-term evaluation have been created, with the question on the front side and an answer with a short explanation on the back.

The students have also produced videos, another form of active involvement complementary to the game<sup>15</sup>. The University of Paris Dauphine materials have also allowed building a facility for online contests using the game questions as a basis and the explanations tests program: it plans to carry out, in the as a form preliminary of guidance<sup>16</sup>.

are in line with those of other serious

games. Design is key. "A main finding [when considering serious games] is that deploying a new game is a complex and time-consuming activity that requires the development of an ad-hoc plan, specifying goals (educational and in-game) and context of use. Also, feedback from the and iterative changes"<sup>17</sup>.

### 3. Evaluating the game

### 3.1 A first quantitative assessment

Within the Angle project, the has developed a methodology for testing the game effectiveness. It is still developing a 2023-2024 academic year, around 500 The lessons of the Angle construction observations involving seventeen high school classes.



and as concerns the potential positive These will follow the methodology used in experiments already administered effects of the game as a learning tool. during the game construction period in two This is in line with the literature. There high schools of general and technological is indeed some evidence that "serious education<sup>18</sup>: Lycée Julie-Victoire Daublé games" can improve learning. For example, (Argenteuil) and Lycée de Cormeilles-Lankveld, Strong and Stege conclude that "serious games can be more effective en-Parisis. Such experiments have been based on an initial questionnaire aiming at in learning processes than written texts, identifying the background of the students, but that they do not necessarily motivate to isolate possible socio-demographic students better than a textbook."<sup>19</sup>. factors. The test of the null hypothesis on whether the game does improve the ability 3.2 The time and human resources of the participants to address financial requisites of experimental, quantitative literacy issues has been carried out on assessments different groups and on different sets of The area of experimental economics, questions, to control game impacts before to which the above-mentioned Angle game and after the game. The initial results have assessments belong, is still developing. been highly encouraging, both as concerns One experiment alone does not provide the practical feasibility of the methodology







an answer. Broad databases, besides fault-proof design, and consistent control are required to assess specific projects or programs. As Nobel Prize winner Esther Duflo explains, the technique of "randomized control trials (RCT)"<sup>20</sup> works on the accumulation of experimental results. Evidence cannot be based on case studies, but only on randomly selected large enough samples. Moreover, while it is important to assess whether a policy or an instrument is effective or not, one should also answer more specific questions about what could improve effectiveness.

In general, rather than "thumbs up" or "thumbs down" conclusions, one should look at specific design aspects and possible further developments and improvements. For example, Esther Duflo shows how an innovative education program, TARL, Teaching at the Right Level" has been evaluated with a "proof of concept" randomized control trial that worked on the relative dimensions of the experiment group and the control group. Finally, Esther Duflo highlights that implementing controlled innovation implies the participation of many actors driven by common objectives, what she calls a "movement".

Concurrent quantitative 3.3 term?

With all these caveats about the need for continued and extended experimental trials, projects such as Angle that have a allows questioning ("falsifiability").<sup>21</sup> definite timeframe do need, at the closure, a first quantitative assessment, as done by the short-term objective of evaluating the Angle, we should, thus, be fully aware of the limitations of randomized experiments carried out on small samples.

How can this challenge between the

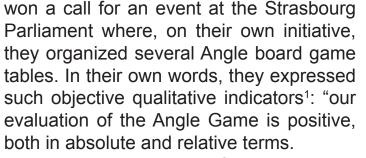


the broader requisites of randomized trials be addressed?

We may ask ourselves whether, for the sake of a first evaluation, the first quantitative results could not be usefully and complemented by gualitative indicators. In qualitative assessments for the shorter fact, there are examples of combinations of concurrent quantitative and qualitative evaluations as a means an to address evaluation statements in a context that

Can third party qualitative assessment be used as a reinforcing evaluation tool? A the Paris Dauphine partner. When we have working hypothesis is that such qualitative evaluations could/should be taken into quality of an experimental project such as consideration on the condition they come from independent parties and are grounded on objective standards rather than subjective feelings.

The students of Collegio Carlo need for assessing a specific project and Alberto, the coordinating partner of Angle,



- Absolute because of its entertaining Strasbourg, as the ones involved in the previous rounds, asked to continue improvements, adaptations. playing well beyond the programmed ending-time and asked if and how the game could be downloaded.
- *Relative* to other financial literacy teaching initiatives: with the game, better than, say, through a PowerPoint presentation explaining inflation, concepts can be processed and developed by the students themselves (consistently with the Latin etymology "make explicit") through collaboration and co-construction of the answers.





### 4. Conclusions and prospects

The Angle Erasmus+ project has tables. In their own words, they expressed successfully focused on students of the secondary schools, both general and technical, and of beginning tertiary education.

Consistently with RCT (Random quality: the 120 participants in control trials) methodology, there is great scope for further verifications,

There is also scope for further development of the financial education themes addressed by the game through the creation of new and specific stacks of multiple-choice question cards. In fact, the mechanics of the game, based on roles, lifecycle events and multiple-choice questions can be tailored to different publics and different age groups.

Finally, Angle can be inspirational of educate, "e-ducere", "bring out", for games with other learning objectives besides financial literacy.





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### **COMPETENCES OF SMART CITY PLANNERS: THE ALPHA AND THE OMEGA**

### ABSTRACT

Revisiting previous research in the course of the DevOps project 'DevOps Competences for Smart Cities' (Kaufmann et al., 2020), this paper aims to focus on the interrelationship between Smart City domain priorities, collaboration, and competences, considered to be a paramount foundation for urban management. After a discussion of the literature on this triptych, a conceptual framework is synthesized. The hypothesized conditional importance of competences is analyzed and confirmed by additional descriptive and explanatory quantitative research on the DevOps data, with smart city planners having applied partial least square analysis.

Keywords: Collaboration, Planning, Competences, Smart City, DevOps

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### 1. Introduction

to unfold smoothly. Lytras and Serban Smart cities (SC) can be considered (2020), for example, recently pointed to as the holy grail of modern urban existing shortcomings on competences management. The body of knowledge and capacities of public administration on smart cities in relation to the domain personnel to promote new e-governance urban management is growing services and systems in smart cities. of from different perspectives. Currently, Related to priorities, Agbali et al. (2017) planning, organization, and administration and Charalabidis et al. (2020) recommend transformational future research to improve on their proposed value-increasing of processes of cities and towns have led to frameworks. With regard to competences, the development of innovative paradigms a comprehensive typology of competences entailing, for example, participatory, has been created, piloted, and trained in collaborative, and decentralized decision- MOOCs courses by the DevOps project making, activating the city stakeholders, comprising transversal competences, specifically its citizens (Malek, Lim, and Yigitcanlar, 2021; Gafoor and Al-Wehab, 2020), facilitated by modern digital data and ICT technologies (Semyachkov and Popov, 2020). A nexus for urban management unfolds embracing three factors regarded as paramount for urban management: newly required smart city competencies, planning priorities (domains), and collaboration (e.g., Allam, 2019; Appio et al., 2019; Lytras and Serban, 2020; Raspotnik et al., 2020; Kaufmann et al., 2020).

However, recent studies have pointed to still existing gaps for this triptych











general IT competences, IT specific competences, and idiosyncratic Smart cityrelated competences (Kaufmann et al., 2020). The paper proposes a synthesized conceptualization of the essential triptych of competencies, collaboration, and domain priorities and hypothesizes that closing the competence gap should be prioritized in comparison to 'collaboration and priorities' and should be regarded as conditional for urban management.

1.1 Specific Objectives of the Study:

Reviewing the literature on the interrelationshipbetweenSC competencies, priorities, and collaboration.

To derive explanations of the nature of the relationship between the three factors by expanding on previous findings of the DevOps project (Kaufmann et al., 2020) through additional descriptive and explanatory analysis.

on the triptych to suggest avenues for future research.

### 2. Literature Review

This section is going to discuss a selection of frameworks on SC and urban management regarded as relevant in the context of this study.



2.1 The meaning of "smart"

In the urban planning context, smartness is treated as a normative claim and an ideological dimension, and being smart entails strategic directions. Governments and public agencies are embracing the notion of smartness to distinguish their strategic policies for To develop a hypothesized framework targeting sustainable development, sound economic growth, and a better guality of life for their citizens (Center on Governance, 2003). The label 'smart city', however, is a fuzzy concept and is used in ways that are not always consistent. There is neither a single template for framing a smart city nor a one-size-fits-all definition of a smart city (Albino et al., 2015).

> higher levels Pointing to of



Many models on smart cities' development have not revolved around the nexus between the three issues of priorities. collaboration, and competences regarded central by the authors of this paper. Their relevance has already been established in numerous studies albeit not in an integrated manner. Cukusic et al. (2019) authenticity between claims and reality, discussed the challenges and priorities Hollands (2008) recognized a smart city for developing smart city initiatives. This as an "urban labeling" phenomenon and study implies a focus on collaboration calls a smart city to back up its emphasis (engagement and community) as well as on the many aspects hidden behind selfon priorities on specific smart city domains declaratory attributions to this label. such as economy, housing, energy, waste, Nam and Pardo (2012) review the water, mobility, security, and health care. meaning of the term 'smart' in the smart The main contribution of the paper is to city context. In marketing terminology, smartness is regarded as centered on expose the most challenging strategic factors (priorities) in the national context of a user perspective due to the need for a country i.e. Croatia.

appeal to a broader base of community Charalabidis et al. (2020) contributed members. The association with the term to filling the knowledge gap on the level of 'Smart' with being user-friendly seems to be the convergence and divergence between more appropriate than the term 'intelligent' municipalities and citizens on smart city (Albino et al., 2015), which is connoted with action priorities. Furthermore, the authors having a quick mind and being responsive developed a novel methodology where a to feedback. This interpretation implies



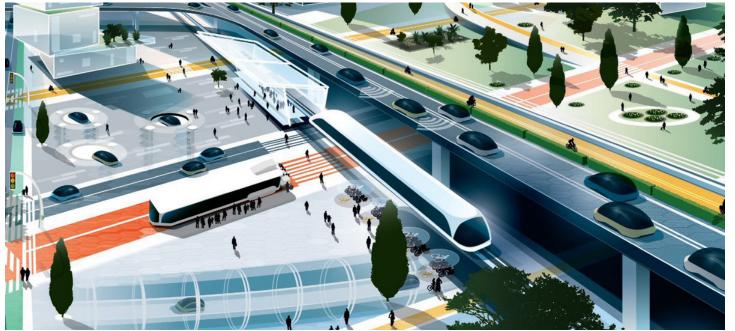




that 'smartness' is realized only when the system adapts itself to the user and citizen needs.

2.2 Smart City Models and Frameworks collaboration on priorities, and competences





detailed taxonomy of possible smart city However, while this comprehensive study based on previous literature.

In the same vein, Agbali et al. (2017) proposed a framework consisting of domain priority issues for smart and healthy city development which includes smart issues for smart urban regeneration. infrastructure (measured by the availability of smart grid/robust energy, secured and innovative transport system, availability of the author's smart city metabolism includes sustainable health care facilities), smart a social infrastructure cluster (namely institutions (measured by an innovative sustainability and livability), business and proactive security system, tourist support (including public and government potential, entrepreneurship), or smart funds where most of its funds are spent people (measured by social awareness, for administrative resources to generate quality education, increased productivity). revenues for the retention of the business),

actions (priorities) has been developed focused on priority issues it did not address competencies and collaboration issues in more depth.

> In addition, Allam (2019), via focus group discussions, explored some priority Interestingly, comparing smart cities with an organism and its life-generating reactions,



collaboration (between public and private research to future smart cities research and on the other side it brings forward several sectors namely for encouraging business; better managing public assets and disaster soft factors for the adoption of smart city smart infrastructure services in the context of government management), (including parking, IT connectivity and big transformation and provision of ubiquitous data or any other data management system e-services to citizens" (p.65313). While for urban planning), culture (including the market flexibility, government efficiency, need to encourage artists to perform in the legal system, and the characteristics of public places, cultural landmarks, culture as e-government imply certain competences, a branding tool and the potential of cultural detailed instrumental competences are suggested to be added. Economic digital goods), governance (highlighting health care, law enforcement, targeting convergence implies collaboration without inclusive policies and security). In this explicitly mentioning the term. study, collaboration has been mentioned Focusing their study on one as an integral factor without expanding on particular competence, Garg, Mittal, and the nexus between more detailed priorities, Sharma (2017) extensively discussed collaboration, and competences required. e-training and depicted a framework The study also mentioned the need for a by means of different antecedents like more comprehensive and detailed model. knowledge, skills, development, learning,

domain Interrelating priorities, smart government, and characteristics of e-government with innovative factors such as market flexibility, government efficiency, and the legal system as well as institutional and structural factors to achieve improved economic performance, a comprehensive model is provided by Lytras and Serban (2020). According to the authors of the study, "the main contribution of this study is two-fold: From one side it provides an integrated study with an emphasis on the impact on social science and economics





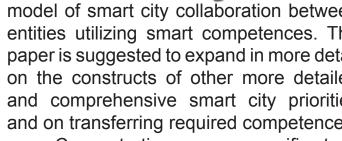
workshop, coaching, and teaching. The metrics based on smart city priorities which authors aimed to reveal the influence of e-training on building smart citizens (by means of educating them through training), and eventually smart governance and terms of smart city priorities. smart business enterprise. According to the authors, "this research brief mainly research framework on smart collaboration. concentrates on administration, people and knowledge creation for developing organization's e-training platform helping in building smart cities with digital enterprise (smart business), administration (governance), and people or smart citizens. The paper tries to put forward the concept and highly specialized services in health, and designing of e-learning platform to provide instant training and education for shaping the new generation citizen" (p. 24). Thus, it can be noted that this paper has tried to 'marry' smart city competences and specific smart city priorities albeit limited to e-training.

Raspotnik, Gronning, and Herrmann (2020) measured the effectiveness of three different arctic cities in three countries (United States, Norway, and Finland) in terms of smart city priorities which are smart people, smart energy, smart environment, smart mobility, and smart governance. The main contribution of the paper is to develop a metrics for smart city development. To do this the authors have first surveyed smart city literature and develop smartness

the authors named "smart framework". Thus, the paper has also only focused on a single dimension of the suggested nexus in

Umar (2018) proposed an extensive According to the authors, "the paper contributes to presenting an alternative perspective that is based on smart collaborating hubs and a smart global village to serve smaller communities. As can be observed these hubs provide inexpensive education, public safety, public welfare, and other vital sectors for the underserved populations across the globe" (p.1). This paper is a bright example of an extensive





model of smart city collaboration between conducted a significant study on entities utilizing smart competences. The collaboration in terms of open innovation paper is suggested to expand in more detail platforms for smart cities. The study focused on the constructs of other more detailed on collaborative innovation highlighting and comprehensive smart city priorities unforeseeable innovation potential. open data innovations, and sustainable and on transferring required competences. Concentrating on a specific type solutions through long-term innovative of collaboration, Canels et al. (2017) partnerships. In the following, the authors, call for public-private collaborations for summarize the main contribution of the transforming urban mobility. In their study paper: "despite the rapid increase of they suggest this collaboration for new public-private-people partnership (PPPP) mobility services based on four categories: programs at the global scale, the scientific shared mobility, product innovation, knowledge of collaborative innovation in consumer experience, and data-driven cities is scarce. All smart city initiatives decision making. Further priorities and emphasize collaborative innovation for requested competences are suggested to better services and products to address be researched in the future as well. the needs and problems of modern cities. Ojasalo and Kauppinen (2016) Indeed, there is an evident need for both scientific and practical knowledge in this area. Based on an extensive empirical study of open innovation platforms in smart cities, this article seeks to address this knowledge gap by increasing the knowledge of opportunities and challenges of collaborative innovation between a city and external actors, including companies, third sector organizations, research institutions, and citizens" (p.49). The paper confirms the collaboration gap and focuses on competences in terms of innovation.







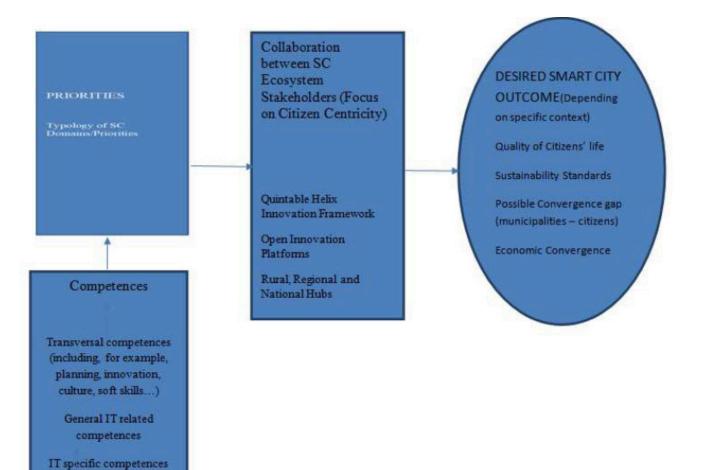


In general terms, Appio et al. (2019) developed a framework coming closest to



the main theme and call of this paper in of life (dividing social life into live/play and terms of integrating priorities, collaboration, learn/work) achieved by a fundamental and competences. The driving factor is the physical infrastructure and by collaborative envisioned increase in the citizens' quality and innovative SC ecosystems addressing

Figure 1: Proposed Integrated Framework. Source: developed from the authors based on Agbali et al. (2017) Allam (2019), Appio et al. (2019), Charalabidis et al. (2020), Cukusic et al. (2019), Garg, Mittal and Sharma (2017), Kaufmann et al. (2020), Lytras and Serban (2020), Ojasalo and Kauppinen (2016), Umar (2018).



Griffinger's (in Appio et al., 2019) six – revealed a comprehensive typology SC domain priorities. Competences are of competences differentiated for three generally referred to within the domain different levels of smart city administrators: of Smart people and its sub-component Smart City Planners, IT Managers/CDOs, of human capital comprising skills and and IT Officers. This study additionally competences. The framework entails pointed to interrelationships with the factors in line with Allam's (2019) SC other elements of the suggested nexus: priorities metabolism and is suggested priorities and collaboration. In the progress to be used as a 'guiding model' for future of the DevOps project, the competence gualitative or guantitative research. typology served as a basis for the design Summarizing, from the prior recent of innovative MOOCs courses on DevOps literature, it is concluded that there is almost competences for Smart City administrators and other SC-ecosystem stakeholders. no study that has developed a detailed model to establish the nexus between the The MOOCs courses were piloted and implemented in the partner countries of three integral smart city elements serving as a basis to train SC administrators the project members. For more information and related stakeholders. Revisiting our on the MOOCs courses, please, go to previous paper (Kaufmann et al., 2020), the following website: https://all-digital. this study is attempting to fill this gap in org/smart-devops-specialisation-coursesthe literature by proposing a synthesized under-way/

integrated framework (figure 1) suggested This adds additional paper to be the quintessential triptych of urban explanatory findings - based on the management, also aiming to inspire further previous study - having applied partial least square analysis to investigate the nature of conceptual developments. the relationships on the tripartite.

### 3. Methodology

With regard to priorities, collaboration, 3.1 Data generation & sampling From the received 63 guestionnaires and competences, the DevOps project – of smart city planners across the DevOps based on extensive secondary research. initial descriptive quantitative research, partner countries (Kaufmann et al., 2020), and a consecutive validating qualitative the non-probability sample needed to be empirical phase (Kaufmann et al., 2020) reduced to 60 due to three questionnaires





SC Idiosyncratic

competences



not being usable because of missing intelligence (32 for both competences). data. Notwithstanding considerable efforts undertaken by the researchers, the sample training demand (M = 21.0, SD = 5.0) for size could not be increased for several a specific competence while cooperation reasons. Therefore, later stages of the with external partners is preferred from project shifted the emphasis on validating the quantitative research by qualitative research.

### 3.2 Descriptive statistics

Focusing first on IT/IoT competences, the analysis uncovered the top three ones which are needed from the perspective of smart city planners: Teamwork (36 participants mentioned this aspect), urban innovation (32), and user experience (28), while the top three for chief digital officers/ internal IT officers – perceived from SC planners - are big data management (36), system operation skills such as database summarizes these results. The overall and network administration, coding as well conclusion is that in all dimensions the as software architecture (32).

However, the highest perceived training demands are expected to be in IoT specific knowledge (31), DevOps (integrating software development and operations, 28), and machine learning as well as deep learning (27). Moreover, there is a will to cooperate with external partners switch from operational to strategic tasks, for the acquisition of the following top three competences: mobile development less frequently (here: 22). In this regard, (35), IT/cybersecurity as well as artificial we again conclude that smart city planners

On average, 20.4 participants perceive a 25.8 participants on average (M = 25.0, SD = 4.2). Interestingly, the competences in which training is mostly needed do not overlap with those competences which are chosen for cooperation. Therefore, we conclude that these competences are rated as very important, so that these should be trained and be existent in-house instead of relying on external competences. Appendix 1 provides an overview of all results.

The participants were also asked to rate in which transversal/generic competences they perceive a need for training or cooperation. Appendix 2 competences with the highest needs for training among smart city planners differ from those where external experience (e.g., consultants, IT experts) is often mentioned to be required. So, if there is a high need in training, smart city planners with regard to a certain competence (e.g., technical skills to 34), then external cooperation is selected



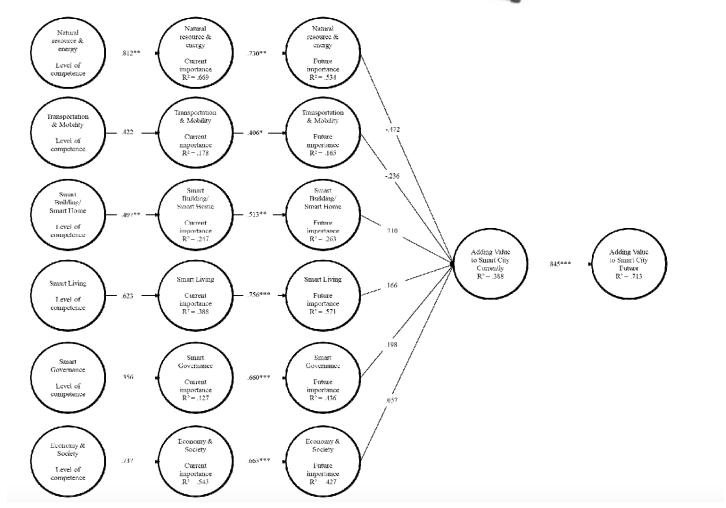
Structural Equation Modelling Analysis do need trainings in certain competences PLS-SEM (partial least squares However, external knowledge is also structural equation modeling) was used for analyzing the generated data, as it enables researchers to predict and to make use of small sample sizes (Hair et al., 2017a; Hair have been identified. On average, 24.2 participants (M = 25.0, SD = 4.2) perceive et al., 2017b).

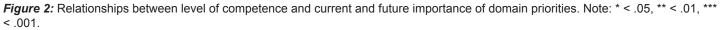
to generate own additional human capital. required, especially in those competences in which fewer demands for training a need for training for smart city planners, Moreover, PLS-SEM is being used and on average, 21.9 participants (M = widely across business research (Sarstedt, 2019). In this research project, it was the 22.0, SD = 4.1) perceive a need for training for chief digital officers/IT officers, while overall aim to understand relationships, on average, 17.4 participants (M = 17.0, instead of achieving the best fit between data SD = 4.0) perceive a need for external and a model, as it would be in covarianceknowledge. Beyond our analysis on based Structured Equation Modeling (CBhighlighting the importance of trainings, we SEM) (Hair et al., 2017a). The SmartPLS also provide insights on the preferences version 3.2.8 was applied in this data of the sample on how employees should analysis (Ringle et al., 2015), which is the be trained. As to the preferred option of most extensive software (Henseler, 2017). knowledge transfer, 28 respondents intend Regarding the sample size, we to train employees via consultants and followed the rule of ten, so that a minimum 27 via online and distance learning (i.e., sample size for this analysis of 60 questionnaires (normally distributed data massive open online courses (MOOCs)). Moreover, under- and/or postgraduate is not required when applying PLS-SEM) courses as well as professional training/ was necessary (Hair et al., 2017a). Since vocational courses at a university, courses all the constructs are formative measures, from professional training providers or we tested the collinearity issues using the software-producing companies are chosen variance inflation factor (VIF), which should be below 5 (Hair et al., 2017a). from 11 to 16 participants, while only six participants prefer another kind of training In order to assess the structural (appendix 3). model, goodness-of-fit indexes should

not be used in PLS-SEM (Henseler and 3.3 Results of Partial Least Squares Sarstedt, 2013), but the VIF was used









again (Hair et al., 2017; Sarstedt et al., predictive accuracy (Sarstedt and Cheah, 2017) and led to results between 1.000 2019; Hair et al., 2017a; Hair et al., 2017b). and 1.617, so no issues of multicollinearity  $R^2$  values for endogenous latent variables have to be reported in the structural model. within the structural model are described In addition, the R<sup>2</sup> values have been as substantial (0.67), moderate (0.33), analyzed for the endogenous variables as and weak (0.19) (Henseler et al., 2009; they are a mean for in-sample prediction/ Chin, 1998). Moreover, we analyzed the



 $f^2$ , meaning the effect size, to identify if an the future is also positive and significant ( $\beta$ effect is meaningful (Hair et al., 2017a) by = .845, p < .001) and .713 of the variance is following Cohen's (1988) differentiation explained (substantial). The findings based between small, medium, or large effects on the positive and significant relationships (0.02, 0.15, 0.35).between the subdomains current and Figure 2 visualizes that one-third future importance, as well as the positive of the relationships between the level of and significant relationship between adding competence and current importance are value to smart cities in current and in the significant and positive, while two-thirds future, underline the authors' understanding are not significant but also positive. This that the existence and relevance of smart indicates that an increase of competences cities, including their subdomains, are not leads to a higher current importance of only a short-term trend but an important every subdomain, presumably because the aspect for the cities' future. Therefore, participants can either assess the relevance the competence level of each subdomain as they are competent enough to do so, or should be as high as possible among the because they consider it important as they relevant groups of people (here: smart city

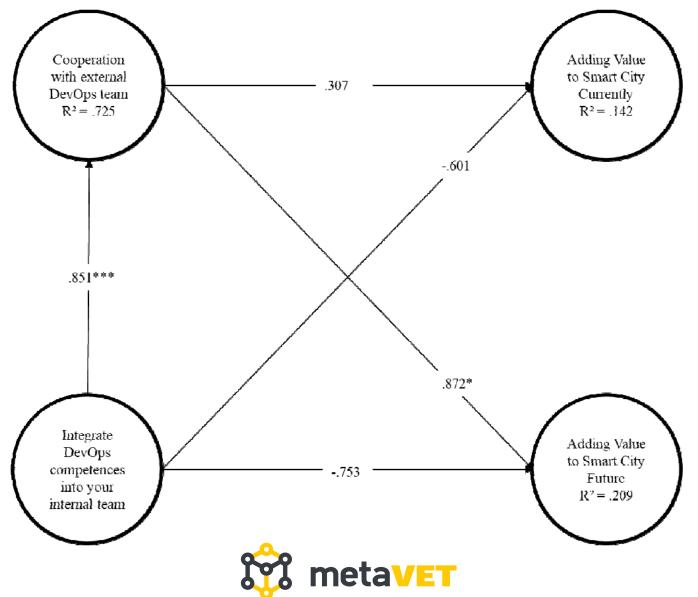
are competent in this field. planners).

Moreover, all relationships between The results of the PLS-SEM provide two significant relationships. If current and future importance of each subdomain are significant and positive. companies are integrating more DevOps The explained variance in the constructs competences into their internal team, the applying for future importance differs cooperation with external DevOps teams from a weak  $R^2$  = .165 (transportation & is more likely ( $\beta$  = .851, p < .001). This mobility, which also has the lowest p-value) also explains .725 of the variance of the and moderate  $R^2 = .571$  (smart living). target construct, which is classified as In general, as all of these relationships substantial (cf. Henseler et al., 2009; Chin, 1998). This relationship indicates that a are significant and positive, indicating that a higher current importance of each certain degree of DevOps competences is necessary as a starting point, leading to an subdomain of smart cities leads to a high importance of smart city subdomains in the inclusion of external competences through future. In addition, the relationship between co-operation. Moreover, the relationship adding value to smart cities in current and in between cooperation with external DevOps



teams and adding value to smart cities in co-operate with external DevOps teams. the future is also positive and significant ( $\beta$  This indicates that working together with = .872, p < .1), but explaining the variance different teams raises the adding value. The of the endogenous construct ( $R^2 = .209$ ) other relationships are not significant, but weakly. This relationship highlights that the their path-coefficient indicates the strength adding value increases, in times companies and direction of each depicted relationship.

Figure 3: Results of structural equation modelling, own depiction. Note: \* < .05, \*\* < .01, \*\*\* < .001.



4. Conclusions for more detailed conceptual work. The Related to the 'triptych model' findings reflect that smart city planners (nexus between competences-prioritiesperceive and do need trainings in certain collaboration), the research confirms the competencestogenerateownadditional and existence and training of competences sustainable human capital. Competences to be conditional for priority setting and regarded as most important should be requested collaboration with external trained and existing in-house instead of partners. Suggestions for future research outsourcing these competences externally. refer to considerably increasing the sample An increase of competences leads to a size and replicating the quantitative higher current and future importance of research by detailed operationalization and every priority subdomain. On the other investigating possibly existing moderating hand, if SC administrations are integrating or mediating effects of the variables in ever more DevOps competences into their the synthesized framework (figure 1). internal team, the cooperation with external With emphasizing competences and its DevOps teams is more likely leading to a relationship to priorities and collaboration, perceived adding value increase. the DevOps project put a good foundation







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**APPENDIX 1** 

Competen ce	Smart City Planner	Chief Digital Officer/Internal IT Officer	Co-operation with External IT experts, consulting service provider, Universities	Training demand
Teamwork	36	26	22	20
Urban innovation	32	21	22	26
User experience	28	20	21	20
Agility approaches	23	22	24	24
Business analysis & intelligence	23	19	22	21
Quality assurance	22	19	29	21
System operation skills such as database and network administration	20	32	24	21
Coding	20	32	20	15
IT and cyber security	19	29	32	23
Platform developer	19	20	31	17
IoT specific knowledge	19	18	29	31
Networks	19	30	28	19
IT product design, product discovery and management	19	1-	26	1-
Big data management	19	36	25	23
Artificial intelligence	1\$	12	32	23
Continuous integration	18	29	31	0
Vertical system integration	18	26	25	23
Business transformation	18	21	23	23
Simulation	18	20	18	1-
Data science and advanced data analytics	17	26	22	25
Testing	1-	26	19	19
Website management	16	21	29	15
Device management support	16	27	24	22
Spatial data infrastructure	15	22	27	22
Additive manufacturing and 3D print	15	14	2-	21
DevOps (integrating software development and operations)	15	20	19	28
Mobile development	14	1-	35	20
Software architecture	14	32	29	17
Machine learning and deep learning	14	14	26	27
Augmented reality	14	15	25	22
Cloud computing	13	26	31	21
Microservices	13	19	25	17
Continuous delivery	15	22	20	14
Hardware interfacing	12	18	29	20
Autom ation	12	18	2-	20
Multi agent systems	9	12	30	22
Autonomous robots	9	14	25	1-
Average	17.7	21.9	25.8	20.4
Mem	1S.0	21.0	25.0	21.0
Standard deviation	5.5	6.0	4.2	5.0

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	Broad and deep process understanding due to higher process complexity	31	26	19
~	Creativity	28	16	21
deneal technical competences	Technical skills to evaluate and apply the integration between geospatial tech and traditional IC tech & engineering processes	24	34	19
Ê	Media skills (i.e. smart media, i.e. smart glasses)	21	25	19
8	Rudimentary understanding of technology (data analytics, the ability to leverage			
3	and communicate that know-how)	20	22	22
Ξ.	IT, Media or IoT-specific skill	17	27	20
2	Familiarity with ICT hybrid media literacy	17	22	26
2	IoT architect or an IoT security specialist	17	27	24
5	IoT supportive skill	15	27	26
5	Understanding IT security	14	31	23
	Combination of existing skills that are augmented to some degree with IoT			
	expertise	13	27	25
	Design thinking	28	20	17
	Efficiency orientation	26	26	18
-	Conflict solving	25	21	19
ರ <u>್ಷ</u> ಸಾರ	Research skills and continuous learning	25	20	26
le le	Entrepreneurial thinking (corporate entrepreneurship; social entrepreneurship)	24	19	22
Methodologiai competences	Problem solving	24	22	16
en er	Decision making	24	21	16
2	Analytical skills	24	22	17
	To be able to co-operate in ad-hoc fashion (to take individual or socially		10	
	constructed ideas into action)	22	19	19
	Create relationships	30	28	15
	Create relationships	30 30	28 22	15 14
	Create relationships Ability to merge different skills	30	22	14
×	Create relationships Ability to merge different skills Being co-operative	30 29	22 22	14 14
103	Create relationships Ability to merge different skills Being co-operative Resilience	30 29 29	22 22 24	14 14 19
1	Create relationships Ability to merge different skills Being co-operative Resilience Ability to work in a team	30 29 29 28	22 22 24 28	14 14 19 17
mpdatas	Create relationships Ability to merge different skills Being co-operative Resilience Ability to work in a team Social skill	30 29 29 28 28	22 22 24 28 21	14 14 19 17 12
l ampetaras	Create relationships Ability to merge different skills Being co-operative Resilience Ability to work in a team Social skill Intercultural skills	30 29 29 28 28 28 27	22 22 24 28 21 17	14 14 19 17 12 20
odial competences	Create relationships Ability to merge different skills Being co-operative Resilience Ability to work in a team Social skill Intercultural skills Diversity Management	30 29 29 28 28 28 27 27	22 22 24 28 21 17 13	14 14 19 17 12 20 14
Social competences	Create relationships Ability to merge different skills Being co-operative Resilience Ability to work in a team Social skill Intercultural skills Diversity Management Ability to transfer knowledge (explicit and tacit)	30 29 29 28 28 28 27 27 26	22 22 24 28 21 17 13 20	14 14 19 17 12 20 14 17
Social competences	Create relationships Ability to merge different skills Being co-operative Resilience Ability to work in a team Social skill Intercultural skills Diversity Management Ability to transfer knowledge (explicit and tacit) Language skills	30 29 29 28 28 27 27 26 25	22 22 24 28 21 17 13 20 24	14 14 19 17 12 20 14 17 27
Social competences	Create relationships Ability to merge different skills Being co-operative Resilience Ability to work in a team Social skill Intercultural skills Diversity Management Ability to transfer knowledge (explicit and tacit) Language skills Networking skills	30 29 29 28 28 27 27 26 25 25	22 22 24 28 21 17 13 20 24 28	14 14 19 17 12 20 14 17 27 17
Social competences	Create relationships Ability to merge different skills Being co-operative Resilience Ability to work in a team Social skill Intercultural skills Diversity Management Ability to transfer knowledge (explicit and tacit) Language skills Networking skills Ability to be compromising	30 29 29 28 28 27 27 26 25 25 25 25	22 22 24 28 21 17 13 20 24 28 22	14 14 19 17 12 20 14 17 27 17 16

**Appendix 1:** Which IT/IoT related competences do you require in your SC planning role (Smart City Planner); which competences do you see required for Chief Digital Officers and internal IT Officers, and as to which competences do you prefer to co-operate with external partners? Where do you perceive training demand?







### **APPENDIX 2**





Appendix 3: Intention to train staff

trategic vision	28	21
pen-mind behaviours	27	24
roject and process management	27	19
ompliance	26	25
eadership skills (every employee becoming a leader)	25	24
lexibility	25	25
mbiguity tolerance	25	12
patial thinking	25	17
motional intelligence	25	23
bility to work under pressure	24	24
he ability to mediate conflicts	24	21
Iotivation to learn	23	24
ttitudes, communication	23	21
effective	22	18
eadership capacity	22	21
mpathy	21	20
utput oriented	21	18
.utonomous	19	24
egal aspects of public procurement	23	20
ontractual issues involved in public-private partnerships	21	18
egal notions regarding big data/open data management	20	22
lata security	19	23
erritorial planning	31	18
Ianagement of urban facilities	27	20
rban innovation	26	16
ngaging citizens	24	17
	24.2	21.9
	25.0	22.0
ion	4.2	4.1

Appendix 2: In which of the following transversal/generic competences do you perceive training or co-operation needs?





### **APPENDIX 3**





## University

### A NEW PEDAGOGICAL CONCEPT FOR SUSTAINABLE TEACHING

Apprenticeship

What do universities have to learn from vocational education and training?

### ABSTRACT

This article presents an innovative approach for higher education, drawing lessons from vocational education and training (VET). It emphasizes creating a sustainable learning environment, challenging traditional methods by prioritizing haptic experiences, and fostering long-term knowledge retention. Key areas include critical thinking, utilizing Structured Literature Research (SLR) for self-expression, confronting tradition with individualism, and emphasizing passion and life goals like "grit." The article stresses the importance of adapting to change, preparing students for impactful contributions to their fields. With students often skipping lectures, viewing time as potentially wasted, a different approach is essential for effective engagement and knowledge transfer.

Keywords: Critical Thinking, Teaching Resources, Education Policy, VET, Higher Education, Collaboration



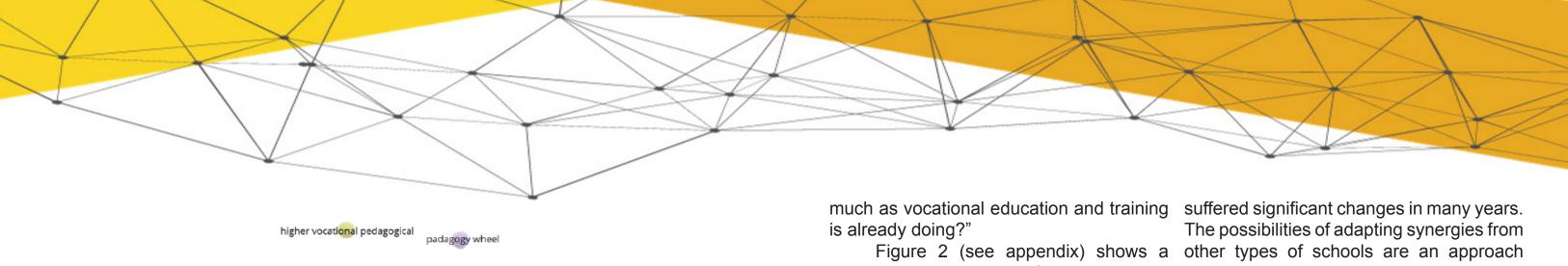
In the dynamic landscape of today's sustainability, both in terms of the materials educational world, the need to continuously and resources used and in terms of longrethink and adapt teaching methods is term knowledge retention and application. paramount. With this in mind, this article Our concept is designed to provide a presents an innovative approach to comprehensive, application-oriented transforming higher education teaching. learning experience that prepares students Our aim is to create a learning environment for the challenges and opportunities of an that is both tactile and sustainable to enrich ever-changing world. By combining haptic and deepen the learning process. The learning with sustainable practices, we strive traditional structure of advanced education. to revolutionize not only how knowledge is often characterized by passive knowledge delivered but also how it is absorbed and transfer, is increasingly reaching its limits applied by students. Ultimately, our goal is when it comes to actively engaging students to foster a new generation of learners who in the learning process and providing them are both theoretically adept and practically with lasting, real-world skills. In light of empowered to make a positive contribution these challenges, our concept proposes in their respective fields and beyond. a paradigm shift away from a purely As the SCOPUS overview shows (figure 1 - see appendix), articles on sustainability.

theoretical, lecture-focused model to one that emphasizes haptic experiences and vocational education and training focus on competence development and on basic By integrating haptic learning methods skills and communication skills, rather than purely on diploma attainment. What that include tactile experiences and handson activities, our approach aims to make is a diploma worth in the age of artificial learning more tangible and interactive. This intelligence (AI)? not only promotes a deeper understanding The authors are both university of complex concepts but also strengthens lecturers and are seeking to learn from students' motor skills and creativity. At the and incorporate more methods used same time, we attach great importance to by vocational education and training



Written by: Manuel Au-Young-Oliveira and Klaus Kuehnel





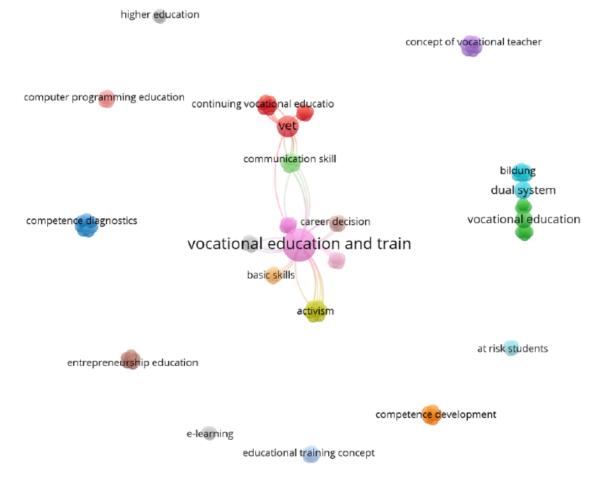


Figure 1: VOSviewer for SCOPUS search - "vocational education and training" AND pedagoical AND concept.

institutions. The research question focuses methods, structured literature research, and on evaluating and improving contemporary a focus on critical thinking and individualism, teaching methods in university education transform the traditional lecture-based and is articulated as: "How can innovative, model of university education to better tactile, and sustainable approaches, including haptic learning real-world challenges and opportunities,

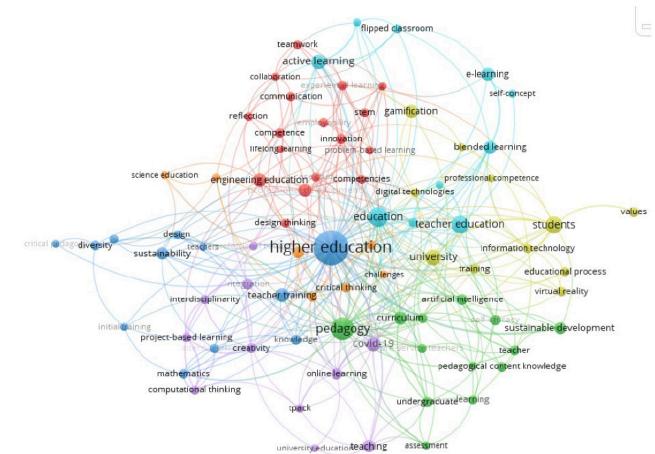
teaching engage students and prepare them for



similar search done on Scopus but with that has not yet been addressed in many the search terms university and AND articles. pedagogical AND concept. Our research question encompasses

methods are very isolated to the respective haptic learning, the importance of structured

Figure 2: VOSviewer for SCOPUS search - university AND pedagoical AND concept.





- In higher education, many teaching various aspects, including the integration of
- educational institution, without having literature research, encouraging critical



thinking and independence, confronting traditional norms, nurturing passion and life goals, and addressing the pressures and expectations faced by students.

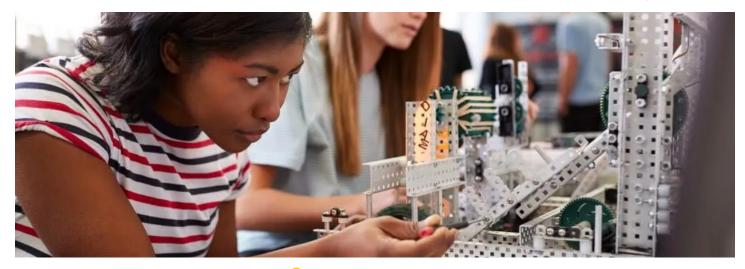
As the SCOPUS overview shows (figure 2 – see appendix), many articles on in the university setting what vocational higher education focus purely on teaching and research. The articles on pedagogy are also very isolated. This needs to change.

shown that there is an absolute vacuum in the university environment. If, in addition to the already integrated internships, active learning is now placed at the center method depends on the learning objectives, of improved teaching at universities, methods such as flipped classroom and of the educational institution, and the collaboration become visible (figure 3 - individual needs of the learners. Often see appendix). However, the terms "case a combination of these methods is used study" and "engagement" are also skills to get a more comprehensive picture of that are still not instrumentalized enough in learning outcomes. The article presents an lectures. Diversity and the instrument of the innovative approach to improving university

curriculum have not yet come into focus, although the tools of artificial intelligence, like all areas of society, will have a massive impact on everyday university life.

Our aim is to bring to higher education education and training has already achieved and more: 1) Independence and critical thinking; 2) Importance of SLR Structured The structured literature research has Literature Research; 3) Confronting authority and tradition; 4) Importance of passion, life goals, and "grit".

> Therefore, the choice of the best the topic of the learning unit, the resources





education that focuses on creating a tactile across all sectors, namely higher education and sustainable learning environment - (HE), vocational education and training much as what already exists in vocational (VET), and industry, in an attempt to education and training. By challenging mutually drive innovation [...] [while] aiming traditional lecture methods and emphasizing to bridge the existing gap between the experiences and long-term teaching-learning arena and the business haptic world." Many advantages and benefits were knowledge retention, the approach aims to promote critical thinking and strengthen designed for both HE and VET initiatives students' independence and individuality. and systems. Given the technological The importance of Structured Literature turbulence and social unrest, a new era Research (SLR) for personal development needs to dawn. We have so much to and emotional fulfillment is emphasized. learn from different teaching and learning as is the influence of passion and life systems that more such collaborations goals, particularly the concept of "grit," on should exist. For now, the promise: we in academic and professional success. The HE will learn from VET; as it is no longer authors emphasize the need to adapt to an simply "publish or perish"; but perhaps, ever-changing world and prepare students more importantly: "transfer knowledge more to make positive contributions in their effectively or have empty classrooms." The respective fields. In doing so, it suggests need to engage has never been greater. innovative teaching methods such as the Our prime time is competing with social NASA-TLX (Task Load Index) to monitor media, artificial intelligence, among other learning and adapt instruction to students' all-encompassing technologies. "It is no longer the inputs (useful knowledge) but needs. Overall, the authors offer valuable insights into the importance of adaptive rather the outputs (holistic vocational and student-centered teaching approaches activities structured into areas of learning) in today's educational landscape. that are defined." (Gessler, 2017, p.695). According to Amarante & Fernandes We need to ensure that knowledge is getting across to students in HE - for HE (2023, online article): "Academia–industry collaboration has been around for some systems to remain relevant. Otherwise, time, but there has been a shift in both the VET will have won as regards HE university education and workforce settings to work degrees and the value that is perceived by closely together, coordinating initiatives those participating.







Amarante, S., & Fernandes, R. (2023). Aligning HE Pedagogical Innovation with VET, Industry, and Research Partnerships: Insights on the Demola Portugal Initiative. Education Sciences, 13(1), 93; https://doi.org/10.3390/educsci13010093.

Gessler, M. (2017). Areas of learning: The shift towards work and competence orientation within the school-based vocational education in the German dual apprenticeship system. Technical and Vocational Education and Training, 23, 695–717.









### **A PASSION FOR EDUCATION AND VET:** SEARCHING FOR STUDENTS WITH ENTHUSIASM AND ENGAGEMENT

### **ABSTRACT**

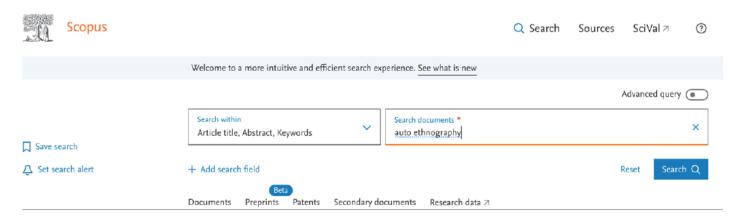
This study explores the crucial elements of passion, enthusiasm, and engagement in students, emphasizing their significance in the classroom. While teachers should be prepared as educators, students also play a vital role by demonstrating a deep interest in the learning process through these qualities. The ideal motivation, intrinsic rather than extrinsic, should be shared by both teachers and learners. Using autoethnography and Intuitive Field Research, the author provides insights into effective Vocational Education and Training (VET), introducing the PPT process-comprising preparation, being polemic, and utilizing technology. Drawing from experiences in the internationally funded TourX project, the author reflects on the enduring value of VET, emphasizing its relevance amid rapid technological advancements.

Keywords: Autoethnography, Intuitive Field Research, VET, Passion, Enthusiasm, Engagement, Intrinsic Motivation



**1. Introduction and Methodology** In this case, one has to rely on glimpses This is an autoethnographic and of the literature to stimulate thought Intuitive Field Research (IFR) study. processes (Au-Yong-Oliveira et al., 2023). Autoethnography combines autobiography The research question of this study is: (about one's own experience) and How to stimulate passion, enthusiasm, ethnography (a study of culture) (Ellis et and engagement in the VET classroom? al., 2011). Autoethnography is becoming Research gap: Elffers et al. (2012) argue "that despite the vast amount of research increasingly popular, and a search on the Scopus database using the term on student engagement, attention did autoethnography (searching in the title, not extend to the vocational sector until abstract, and keywords, on 16-11-2023) recently" (Niittylahti et al., 2023, p.373).2. revealed 5,202 documents (Figure 1). IFR, on the other hand, is a new award- 2. Discussion winning methodology that involves using I have always had a passion for one's intuition to convey one's experience. education. I started my career with VET

Figure 1: A search on the Scopus database using the term autoethnography (searching in the title, abstract and keywords, on 16-11-2023).



5,202 documents found



Written by: Manuel Au-Young-Oliveira





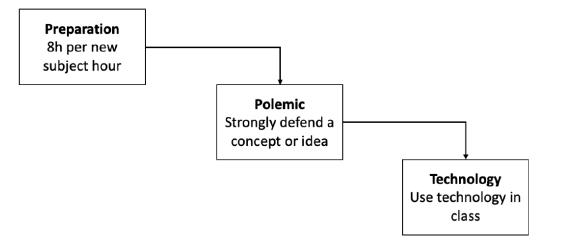


Figure 2: Definition: "VET usually comprises both theoretical learning in a vocational institution and studying at workplaces" (Niittylahti et al., 2023, p.376). Research question: How to stimulate passion, enthusiasm and engagement in the VET classroom? The PPT model – A solution to gain attention in VET classrooms and achieve maximum results and knowledge transfer.

when I was quite young – in my twenties, that, I use the metric of eight hours per hour and after my MBA, which I did in the UK. lectured or taught, in preparation. If I am It was a wonderful time, and I am thankful to lecture for two hours on a new subject, for the opportunity to have worked with a that means sixteen hours of preparation... small but growing VET institution during Additionally, trying to bring students closer to teach mainly young graduates practical knowledge, which they could use right away, in the news, or which are polemic (e.g., the next day even. Interesting themes were involving the strong defense of a particular focused on, such as leadership, conflict stance or belief). Furthermore, involving management, project and more far-reaching themes such as to solve problems in class (e.g., Google how to deal with uncertainty in business searches) is normally very welcome, too. environments.

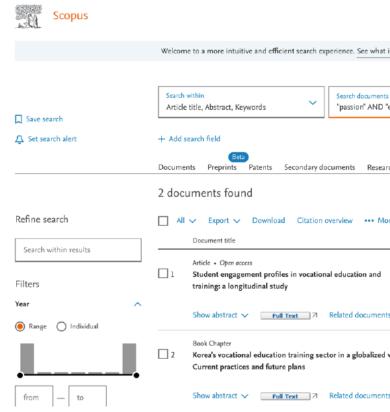
preparation - to be the most knowledgeable approach I have put into practice over the person on the subject in the classroom. For years (please see figure 2).

that period, in Portugal. The mission was to the theme is always good. One way of doing this is discussing themes that are management, smartphones (technology) and their usage The acronym PPT describe the preparation, The main exercise is always one of polemic, and technologically-based VET



One can tell when students are paying experience will go. It will depend on many attention and learning. It is very rewarding other outside factors and variables - such to make that connection with learners – who as the previous experience of the learning really understand our message and what group, their interests, and their disposition we are trying to communicate. Therefore, on the day. communication skills are essential -I am very intuitive in the way I teach establishing empathy – and deciding on a and try to ascertain what may catch the clear message to communicate - ideally, attention of my students and be useful beforehand. However well I prepare, I to them, for their futures. What I say is never really know how the education hence, to a degree, unpredictable. There

Figure 3: A search on the Scopus database on 16-11-2023 using the terms "passion" AND "education" AND "VET" (searching in the title, abstract and keywords, on 16-11-2023).





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Related documents							
tor in a globalized world:	Nahm, M.M.		Technical and Education and 25, pp. 167–18	Training,	2017		3



Keyword	N° of matches	Evidence - example
Engagement	97	"Student engagement is supported by interest and enthusiasm for
		the curriculum, strong connectedness to other students, and
		suitable ways to learn and study" (Niittylahti et al., 2023, p.372)
Enthusiasm	5	"There are these field assignments, they're just the kind of stuff I
		know, a lot of work and entrepreneurship-related stuff. I want to
		become an entrepreneur someday, so this place feels right.
		([interviewee] Oliver, year 1)" (Niittylahti et al., 2023, 380)
Passion	3	"One of the key findings of this study is that not all adolescents
		have a strong passion for their field of study." (Niittylahti et al.,
		2023, p.385)

Table 1: Doing a thematic analysis on the text in Niittylahti et al. (2023), regarding the words "engagement" and "enthusiasm" and "passion".

the wrong thing, though all lecturers are future perspectives in view of a globalized nowadays careful about what they say, and world (Nahm, 2017). we are aware that certain things are indeed "off limits".

"education" AND "VET", in a search on "engagement", which is the end-result I the Scopus database, on 16-11-2023, seek in my students, reveals what we see revealed two documents, as shown in in Table 1. After all, teachers seek these figure 3. The journals where the two three elements in their students, or "star" articles were published are specific to students at least: a passion for the subject, Vocational Education and Training. The enthusiasm for class and for the education most recent article (Niittylahti et al., 2023) environment, and engagement, above all is a longitudinal study, which tends to be engagement – which shows that we are rare as it requires a focus over time. The being successful in our endeavor to transfer second article is on Korea and the VET knowledge.

are certain dangers in this, as I may say sector there, focusing on the current and

Doing a thematic analysis on the text in Niittylahti et al. (2023), regarding Using the keywords "passion" AND the words "passion", "enthusiasm", and



3. Conclusion an ideally rich prior job experience / life - and Successful VET masters the art having the mindset of one with intercultural of communication (e.g., using PPT, as ability. VET is especially difficult in a fastmentioned above) and is able to motivate moving and highly technological world. The students to engage. Intrinsic student research question changes perhaps every motivation is best and involves "a person's month, certainly every quarter, for VET internal desire to do something" (Amabile, providers: What do I need to teach for my 1998, p.79). To achieve the desired learning students to remain relevant? This is also outcome, teachers must be intrinsically the mission behind the international project motivated too. Especially, as being TourX of which I am proud to be a part. knowledgeable involves reading - on top of







Amabile, T. M. (1998). How to kill creativity. Harvard Business Review, September-October, 77-88.

Au-Yong-Oliveira, M., Kuehnel, K., & Andrade-Campos, A. G. (2023). The Creation of the Novel Intuitive Feeling Research (IFR) Method. In D. Remenyi (Ed.), Innovation in the teaching of research methodology excellence awards – An anthology of case histories 2023 (pp. 15-26). ACI, Reading, UK.

Elffers, L., Oort, F. J., & Karsten, S. (2012). Making the Connection: The Role of Social and Academic School Experiences in Students' Emotional Engagement with School in Post-Secondary Vocational Education. Learning and Individual Differences, 22(2), 242–250.

Ellis, C., Adams, T. E., & Bochner, A. P. (2011). Autoethnography: An overview. Forum Qualitative Social Research, 12, 273–290.

Nahm, M. M. (2017). Korea's vocational education training sector in a globalized world: Current practices and future plans. Technical and Vocational Education and Training, 25, 167–185.

Niittylahti, S., Annala, J., & Mäkinen, M. (2023). Student engagement profiles in vocational education and training: a longitudinal study. Journal of Vocational Education and Training, 75(2), 372–390.









### THE PROGRESSIVE VET – GENDER-BASED VIOLENCE (GBV) ADDRESSIVE VET

### ABSTRACT

This article delves into the prevalent issue of gender-based violence (GBV) within VET institutions, outlining the extensive nature of the problem at both the European and Slovak levels. It sheds light on one of the potential solutions identified through the participation of the Newport Group in the END GBV in VET– "Full service to increase capacity and awareness for disrupting gender-based violence in the VET sphere" project by CERV, alongside other partners. The primary focus lies on findings at the Slovak national level during the exploration of the national system and policy solutions regarding GBV, along with proposed pathways for resolution obtained through desk research and interviews.

**Keywords:** Gender-Based Violence (GBV), Vocational Education and Training, VET Policy, Slovakia, EU



Slovakia's institutional framework for gender index in 2023, though there is gender equality appears relatively weak, always room for improvement. At the mirrored in its broader legal system and same time, Slovakia had 59.2, ahead only non-ratification of the Istanbul Convention. of Greece (58.0), the Czech Republic The primary focus within the legal system (57.9), Hungary (57.3), and Romania centers on addressing interpersonal and (56.1). Notably underdeveloped is the VET domestic violence. Consequently, initiatives sector in formulating successful policies on gender equality and combating gender- surrounding GBV. based violence are primarily driven and Slovakia's policies addressing implemented by bodies such as the GBV primarily concentrate on intimate Ministry of Social Affairs and the Institute partner violence, domestic violence, for Research of Labour and Family. and occasionally extend to cases of However, at the policy level, Slovakia is sexual violence beyond partnerships. actively executing the National Strategy Consequently, instances of GBV within for Equality between Women and Men VET and university settings are largely and Equal Opportunities (2021-2027), the unrecognized as issues. Past reported National Action Plan for the Prevention and Elimination of Violence against Women (2022-2027), and has issued guidelines like the "What to do with sexual harassment" directive for high schools, led by the Institute for Research of Labour and Family.

The lack of a developed framework addressing GBV in VET is a widespread issue across numerous EU countries. Primarily, Sweden (82.2), the Netherlands (77.9), Denmark (77.8), and Spain (76.4), among others, exhibited a relatively high



Written by: Daryna Mulchenko



cases have often been treated in isolation, lacking broader institutional responses or the impetus for policy framework development.

Important statistics were provided by research of the Institute for Labour and Family Research (Inštitút pre výskum práce a rodiny). It implemented a survey among university students in 2019 - 2020 on the issue of gender and sexual harassment. The findings provided that there is a significant experience with these types of gender-based violence among this target clear that the introduction of new rules, group. Namely, 76% of people experienced gender harassment, 46% unwanted sexual attention, and 3% experienced sexual coercion.

Institutional responses to genderbased violence remain scarce, with few specifically tailored policies governing these matters in educational settings. Currently, secondary schools, universities, and VET institutions typically lack comprehensive regulations addressing gender-based awareness at all levels. violence. While some universities have their codes of conduct referencing the Antidiscrimination Act of 2004 or broader quidelines on sexual harassment, specific structures dedicated to handling genderbased violence across the entire education sector are notably absent.



regulations, and restrictions doesn't always yield the desired outcomes, whether they are well-crafted and effective or not. This is because there still exists a significant gap in what is termed as "silent GBV" instances of violence in any form that have gone unreported or undocumented. In such cases, the most effective tool, in our perspective, to address GBV surprisingly emerges as education, training, and raising

Addressing the root causes of the problem and preventing GBV rather than merely devising new punitive measures for perpetrators is imperative. The logic behind this approach is straightforward: it is crucial to equip teachers with knowledge about handling, providing assistance, and During the research, it became preventing GBV; raising parental awareness



improvement concerning gender-based violence. Subsequently, summarizing the collective insights from The research was conducted by the participating countries across Europe. As

by imparting knowledge on what signs to EVBB took the lead. Each partner conducted observe, how to communicate, and what research at the national level, identifying steps to take; and importantly, informing areas within policies and frameworks students about GBV. Overall, education requiring emerges as a powerful tool in preventing GBV by instilling a culture of awareness EVBB compiled an overarching report and understanding from an early age. Newport Group as per the END GBV in research showed, we are on the right way, VET project's work plan, financed by CERV but there are still a lot of things to improve! under the European Commission, where

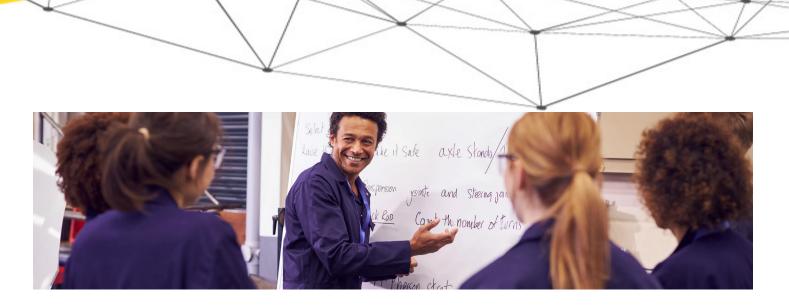












### **VOCATIONAL EDUCATION AND TRAINING – PURPOSE AND POLICY, PRESENT AND FUTURE**

### **ABSTRACT**

What is Vocational Education and Training (VET)? Herein, we define the concept and discuss the much-needed purpose of VET in society at large. In short, VET is about relevant educationeducation that is applicable in the very short term to solve pressing labor problems in the market. VET may also have a longer-term perspective, filling essential higher-level professional gaps in the market. However, VET still suffers from a problem related to context. Different countries and cultures have different VET systems, and it is not always easy to reconcile political interests in this respect. Hence, much remains to be done regarding VET, in the European Union (EU) and outside it as well. Cooperation and knowledge sharing are necessary for an even brighter future for VET.

Keywords: Policy Transfer, VET, Stakeholder Engagment, Local Specifities



### 1. Introduction - On Vocational Education and Training

Vocational Education and Training (VET) is an educational approach that provides individuals with the practical skills andknowledgeneededtosucceedinspecific businesses, industries, or occupations. It may be seen as the "development and application of knowledge and skills for middle-level occupations needed by society from time to time" (Moodie, 2002, p. 260). VET offers a hands-on learning experience workforce development. Employers often that equips students with the technical collaborate with VET institutions to ensure proficiency and competencies required to perform effectively in their chosen the training aligns with industry demands, providing a skilled and capable workforce. profession, preparing them for a wide range In fact, VET programs can be customized of careers, from traditional skilled trades like to suit individual learning styles and career plumbing and carpentry to emerging fields goals, making education more accessible like information technology and healthcare. VET programs often involve classroom and and tailored to workforce needs. VETs can bridge the gap between education and on-the-job training, as well as internships, the workforce, preparing and empowering offering participants a way to get in touch trainees to thrive in different sectors and with the "real world" and acquire practical expertise, thus becoming job-ready after jobs. program completion.

In many countries, VET plays a 2. The Complexity Of Knowledge crucial role in addressing skills shortages, **Transferring Policies** Despite the development of VET fostering economic growth, and promoting





Written by: Manuel Au-Yong-Oliveira and José Magano







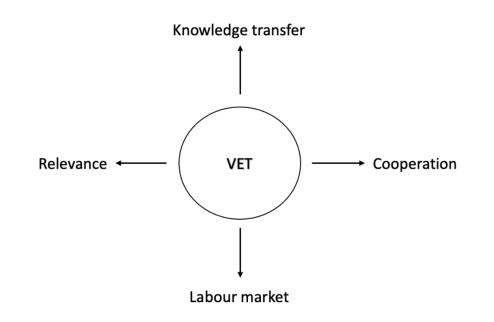


Figure 1: Keywords in the future of VET.

in promoting them, an issue that remains the relevance of policy transfer." and deserves attention is the transfer of VET policies from one context to another-for factors, including differences in educational instance, from one country to another, often systems, cultural contexts, economic a complex and challenging process. In the circumstances, and the specific demands of words of Barabasch et al. (2021, p. 341), "In the European Union, knowledge transfer have diverse educational systems, as a key element of policy transfer is at the structures, and approaches to vocational core of European VET policy and reflected education, making it challenging to transfer in numerous policy measures, such as VET policies straight from one country the research and mobility programs (e.g., Erasmus+ or the EU's cohesion and good awarded, qualifications are recognized, or governance policy). Though not all these the age at which students join vocational policies and initiatives address (vocational programs can range significantly. Also,

programs and the attention paid by the EU and adult) education, they clearly point at

This complexity stems from diverse the labor market. In fact, different countries to another. For example, how credits are



cultural and socioeconomic aspects play specific funding mechanisms or incentives a significant part in shaping education and may need adjustments to accommodate workforce development; what works in differences in financial resources and one cultural context may not be effective organizational capacities. Furthermore, in another, and handling these differences each country has its governance is essential for successful policy transfer. system, that is, a legal and regulatory Moreover, local labor market dynamics framework governing education and and industry-specific demands need training (Barabasch, 2010). Transferring consideration to ensure that VET programs VET policies may implicate navigating are relevant. Some countries may focus intricate legal requirements, accreditation and concentrate on decreasing youth processes, and compliance standards, unemployment, while others aim to address which can also differ significantly from one skills shortages in specific industries. context to another. Adapting policies aligning with local goals Designing and adopting adequate and priorities is essential for success in transfer policies is paramount; however,

to be effective, issues such as teacher policy transfer. The availability of funding and training, infrastructure development. resources for VET programs can vary curricula development, and assessment widely. Transferring policies that depend on mechanisms can pose challenges when

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413 documents found



Figure 2: Based on the Scopus database search using "Vocational education and training" AND job, on 18-11-2023 (413 documents

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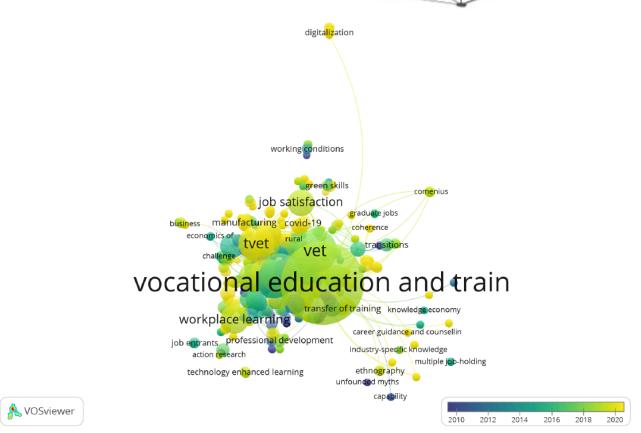


Figure 3: VOSviewer platform representation, following on from the above Scopus search - co-occurrence of author keywords, full counting, 1206 keywords in total; note how digitalization is a recent trend; and note how workplace learning and job satisfaction are equally important.

implementing those transferring policies. event but an ongoing process. Adapting and Moreover, estimating and monitoring the impacts of transferred VET policies are crucial for continuous improvement. Nevertheless, discrepancies in evaluation methods and data collection systems can add to the complexity of assessing the effectiveness of transferred policies.

refining policies to fit the new context may take time. Flexibility and the willingness to adjust based on feedback and experience are critical. Policymakers and stakeholders involved in transferring VET policies should be conscious of such complexities and work collaboratively to adapt policies effectively VET policy transfer is not a one-time to satisfy the specific needs and conditions



of the target context.

### understood and recognized in policy decisions in VET nationally and globally?

This question, already posed by Barabasch et al. (2021), acknowledges infrastructure development, or support for that understanding and recognizing local underserved communities. Also, designing VET policies with built-in flexibility to accommodate regional variations is paramount: one size does not fit all, and so there is a need for customizing curricula and program structures to meet When local requirements (Barabasch et al., 2021). addressing integrating Tailoring VET policies could be supported policies, the first aspect to consider is by a data-driven approach - investing in research and data collection to identify better local labor market trends, industry growth, and the demand for emerging skills, allowing for evidence-based decision-

specificities in VET policy decisions, both at the national and global levels, is essential to ensure that VET programs are responsive to the unique needs and contexts of different regions and communities. local specificities and diversity into VET engaging stakeholders, including local VET providers, employers, community representatives, government agencies, industry partners, educators, and students in the policymaking process. Their input making. and viewpoints can provide helpful insights Another concern is the creation of into different communities' specific needs professional development opportunities for and challenges. As the composition and VET teachers and trainers. The effective influence of these stakeholders can differ. involvement of these professionals implies it is essential to build consensus and empowering them to adapt curricula and support when transferring VET policies. To training methods and thus connect with the some extent, that goal could be facilitated reality of their communities. To successfully by organizing regional forums where compete globally, one needs to make policymakers directly engage with local significant improvements in maximizing communities and VET stakeholders. Such the effectiveness of vocational education an approach could also strengthen VET and training instruction based on specific



governance structures, comprising local advisory councils, the authority to oversee 3. How can local specificities be better VET policies and programs in different fields, and even to allocate resources based on local priorities. This may involve directing funding toward targeted initiatives,



design of curricula (Mouzakitis, 2010). motives and goals, including donor aid They must also be prepared to assess and to promote development, state capacityvalue students' prior learning and work building to enhance governance, company experiences within the local contexts, thus capacity-building to meet workforce needs, contributing to granting them credit for and trainer capacity-building to improve knowledge and competencies obtained the quality of education and training (Li outside formal education (Weigel et al. & Pilz, 2023). Each of these motivations 2007).

practices and lessons learned in adapting global. VET policies to local contexts is necessary. This endeavor calls for cooperation with regarding the future of VET. Figure 2 other countries and organizations to results from a Scopus search, and figure share knowledge and expertise and adopt 3 is a VOSviewer representation following policies, practices, and ideas. To that end, the above Scopus search (co-occurrence policy transfer can be driven by various of author keywords).

aims to contribute to the improvement and Promoting the exchange of best effectiveness of VET systems, national or

Figure 1 shares some key words

Barabasch, A. (2010). Methodological and theoretical approaches to the study of governance and policy transfer in vocational education and training. Research in comparative and international education, 5(3), 224-236.

Barabasch, A., Bohlinger, S., & Wolf, S. (2021). Reconstructing policy transfer in adult and vocational education and training. Research in Comparative and International Education, 16(4), 339-360.

Li, J., & Pilz, M. (2023). International transfer of vocational education and training: A literature review. Journal of Vocational Education & Training, 75(2), 185-218.

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